11-Year Summary

<KING JIM and consolidated subsidiaries>

		FY6/12	FY6/13	FY6/14	FY6/15
	Net sales	29,953	29,284	30,684	33,184
	Cost of sales	18,902	18,590	19,853	21,317
	Gross profit	11,050	10,693	10,831	11,867
	Selling, general and administrative expenses	10,039	10,032	9,717	10,819
	Operating profit	1,010	661	1,113	1,047
	Ordinary profit	1,003	800	1,194	1,212
Financial results	Ordinary profit ratio (%)	3.3	2.7	3.9	3.7
	Profit attributable to owners of parent	613	538	868	918
	ROE [Return on equity] (%)	3.8	3.3	5.0	4.9
	ROA [Return on assets] (%)	2.6	2.2	3.3	3.3
	Cash flows from operating activities	1,918	764	1,705	1,250
	Cash flows from investing activities	(218)	(827)	(1,421)	613
	Cash flows from financing activities	(1,328)	(347)	777	(2,335)
	Total assets	23,962	24,381	28,268	27,608
	Total liabilities	7,591	7,307	9,959	7,828
Financial position	Net assets	16,371	17,074	18,308	19,780
	Equity	16,160	16,816	18,033	19,453
	Equity ratio (%)	67.4	69.0	63.8	70.5
	Capital expenditures	656	753	457	484
	Depreciation	708	662	642	661
	Cash	3,384	3,114	4,169	3,818
Other major financial and non-financial data	Earnings per share (yen)	22.17	19.45	31.07	32.35
	Dividend per share (yen)	14	14	14	14
	Payout ratio (%)	63.1	72.0	45.1	43.3
	Number of employees (persons)	1,999	2,305	2,421	2,335

FY6/16	FY6/17	FY6/18	FY6/19	FY6/20	FY6/21	FY6/22
34,138	34,627	34,788	34,329	33,455	36,319	36,636
21,583	21,653	21,198	21,146	20,554	21,880	23,159
12,554	12,974	13,589	13,183	12,901	14,438	13,477
11,316	11,283	11,676	11,788	11,668	12,021	12,469
1,238	1,690	1,912	1,395	1,232	2,416	1,007
1,313	1,828	2,089	1,636	1,489	2,755	1,338
3.8	5.3	6.0	4.8	4.5	7.6	3.7
809	1,204	1,402	963	1,081	1,963	788
4.2	6.1	6.7	4.5	5.0	8.6	3.3
3.0	4.5	5.2	3.6	4.0	6.7	2.5
460	3,916	1,518	1,323	1,989	3,108	(1,278)
(431)	(463)	(487)	(504)	(1,357)	(492)	(3,578)
314	(2,464)	(1,574)	(900)	456	(1,382)	3,206
26,993	26,971	26,979	26,132	28,051	30,565	33,512
7,745	6,406	5,320	4,798	6,141	6,447	9,280
19,247	20,564	21,659	21,334	21,910	24,118	24,231
18,974	20,262	21,314	04 044			
10,074	,	21,314	21,244	21,794	24,022	24,135
70.3	75.1	79.0	81.3	21,794 77.7	24,022 78.6	24,135 72.0
70.3	75.1	79.0	81.3	77.7	78.6	72.0
70.3 933	75.1	79.0	81.3 429	77.7	78.6	641
70.3 933 708	75.1 427 680	79.0 519 641	81.3 429 650	77.7 734 643	78.6 496 628	72.0 641 658
70.3 933 708 4,032	75.1 427 680 5,007	79.0 519 641 4,466	81.3 429 650 4,368	77.7 734 643 5,410	78.6 496 628 7,032	72.0 641 658 5,637
70.3 933 708 4,032 28.47	75.1 427 680 5,007 42.36	79.0 519 641 4,466 49.36	81.3 429 650 4,368 33.88	77.7 734 643 5,410 38.06	78.6 496 628 7,032 68.99	72.0 641 658 5,637 27.69
70.3 933 708 4,032	75.1 427 680 5,007	79.0 519 641 4,466	81.3 429 650 4,368	77.7 734 643 5,410	78.6 496 628 7,032	72.0 641 658 5,637

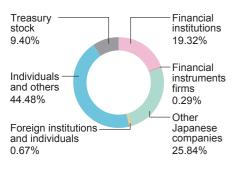
(Millions of yen)

Stock Information (As of June 20, 2022)

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Total number of shares authorized	100,000,000 shares
Total number of shares outstanding	31,459,692 shares
Number of shareholders	25,708 people

Breakdown by type of shareholder



Major shareholders Number of shares held (Thousand shares) Name Ratio (%) Tokyo Small and Medium Business 1,952 6.85 Investment & Consultation Co., Ltd The Master Trust Bank of Japan, Ltd. 1,403 4.92 (Trust Account) Sumitomo Mitsui Banking Corporation 1,376 4.83 MUFG Bank, Ltd. 1,011 3.55 KING JIM Dai-ichi Kyoei Shareholding 960 3.37 Association 944 Yodobashi Camera Co., Ltd. 3.31 Sumitomo Mitsui Trust Bank, Limited. 898 3.15 Mayfair Creation Corp. 853 2.99 Akira Miyamoto 830 2.91 MK JIM CO., LTD. 775 2.72

 * In addition to the above, there are 2,957,834 shares of treasury stock. Percentage of total shares issued is calculated after excluding treasury stock.





Corporate Profile (As of June 20, 2022)

Corporate data	

• Trade name KING JIM CO., LTD.

• Start of business April 1927

• Date of establishment August 1948

Capital

¥1,978 million

• Number of employees

Consolidated: 2.102 Non-consolidated: 395

• Address of head office

2-10-18, Higashi-Kanda, Chiyoda-ku, Tokyo 101-0031, Japan

• Number of offices

Offices, branches, sales offices: 8 Distribution centers: 3

Listed market

Tokyo Stock Exchange Prime Market (Securities code: 7962)

https://www.kingjim.co.jp/english/ir/

Editorial Note to the Integrated Report 2022

We thank you for reading our Integrated Report 2022.

This is the first integrated report of the KING JIM Group. It was prepared with the aim of presenting the Group's efforts in an easy-to-understand manner. We sincerely hope that this Integrate Report will help readers understand the "KING JIM style" of now and the future, and provide an opportunity to deepen their dialogue with us. We plan to further enrich the content of our report, and so we look forward to hearing your frank opinions and requests.

Lastly, we would like to express our gratitude to all those involved in the production of this Integrated Report. Thank you.

Locations

• Offices, Branches, Sales Offices

Matsudo Office	Matsudo, Chiba		
Tokyo Branch	Chiyoda-ku, Tokyo		
Nagoya Branch	Nagoya, Aichi		
Osaka Branch	Osaka City, Osaka		
Fukuoka Branch	Fukuoka City, Fukuoka		
Sapporo Sales Office	Sapporo, Hokkaido		
Sendai Sales Office	Sendai, Miyagi		
Hiroshima Sales Office	Hiroshima City, Hiroshima		

Distribution centers

Tokyo Logistics Center	Edogawa-ku, Tokyo	
Osaka Distribution Center	Osaka City, Osaka	
Fukuoka Distribution Center	Fukuoka City, Fukuoka	

• Domestic Group companies

LADONNA CO., LTD.	Koto-ku, Tokyo
ASCA CO., LTD.	Nagoya, Aichi
BON FURNITURE CO., LTD.	Kainan, Wakayama
WINCESS CORPORATION	Takamatsu, Kagawa
Life on Products, Inc.	Osaka City, Osaka

• Overseas Group companies

P.T. KING JIM INDONESIA	East Java, Indonesia
KING JIM (MALAYSIA) SDN. BHD.	Kedah, Malaysia
KING JIM (SHANGHAI) TRADING CO., LTD.	Shanghai, China
KING JIM (VIETNAM) Co., Ltd.	Binh Duong, Vietnam
KING JIM (HK) CO., LIMITED	Hong Kong Special Administrative Region, China
KING JIM (SHENZHEN) TRADING CO., LTD.	Shenzhen, Guangdong, China

KING JIM IR website

KING JIM Sustainability website

https://www.kingjim.co.jp/english/sustainability/

December 2022

Naomichi Hagita Director and Senior Managing Executive Officer